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November 6, 1944.

Mr. Ben Gould,
The Brooklyn Eagle,
Brooklyn 1, New York.

Dear Mr. Gould:

I am sorry that I have been unable to get to your letter sooner.

Answering your questions: Why is a commissioner necessary? I believe that I have said enough here lately in the press to state my position; namely, that organized baseball was subjected to the gambling racket in such a way that it caused a national scandal and a lack of confidence in the sport until Judge Landis took over.

I have no one in mind, but I would suggest that the only way to do this is for the American Association of University Presidents to ask the President of the United States to nominate a man and the presidents would elect him. As I have stated, he would be selected by the University Presidents and his term would be for life, like Judge Landis, and his salary would be at least \$75,000 or more. This would be a small sum for the colleges to pay because they could pay on the pro rata basis of the student population.

His powers would be absolute, as with Judge Landis, and there would be no "may" about it - he "shall" enforce the rules. His duties would be to set up a national organization, and his assistant commissioners like Griffith, Bushnell, St. Clair and Peters would be in the same relationship as the bank examiners are under the chief bank examiner. The czar would set out the rules for them to observe and there would be no alternative. His functions would be similar to those of Judge Landis.

You ask what good this would do. It would do the only real good that has ever been done to college athletics as far as administration is concerned. At the present time we have faculty members making the rules and administering them, and allowing the athletic director to be only a business agent because he neither makes the laws nor enforces them.

You ask how he would compare in scope to Landis or Layden. I am taking as my pattern Landis and not Layden. The man of necessity must be a lawyer because he would have to understand court procedure, and a man