former students, or friends of the University, to work with him. The close cooperation of the Alumni Association in this respect is deemed necessary. However, it is our belief that the representatives should be tied in directly with the Athletic Board. Some one member of the alumni body should be shown to head and direct the entire program.

- 4. If the money can be found, we believe it would be advisable to have a competent alumnus cover the state during the coming winter and spring, primarily for the purpose of informing alumni concerning the exact status of the athletic situation at the university and of developing a favorable alumni attitude wherever criticism is found.
- 5. Your committee believes that our major problem is one of securing general cooperation. We need a united front so far as alumni, students, faculty, legislators, and general public are concerned. The committee believes that the various elements can be brought in harmony through energetic and judicious action initiated by the Athletic Board.

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