

President
CLARENCE L. BURT, e'09
Hutchinson

Directors
CLEM LAMBORN, '07
Park Lane Hotel,
Kansas City, Mo.
GEORGE MARCH, '08, e'09
El Reno, Okla.

MARIA SLADE MAY, '16
Atchison

T. J. STRICKLER, e'06
Scarritt Bldg.,
Kansas City, Mo.

MYRA LITTLE REITZ, '32
Argentine Station R.R. 2,
Kansas City, Kans.

General Secretary and Editor Graduate Magazine
FRED ELLSWORTH, '22
Lawrence

The University of Kansas
Alumni Association

HEADQUARTERS - ROOM 2 - FRANK STRONG HALL

Lawrence - Kansas
April 28, 1939

Vice-President
BALFOUR S. JEFFREY, '28
Nat'l Bk. of Topeka Bldg.,
Topeka

Directors
WALTER G. THIELE, '10
Supreme Court,
Topeka

BRUCE HURD, '14
Santa Fe Offices,
Topeka

JOHN E. BOYER, '28, '30
W.K.H. Building,
Wichita

FRANK L. CARSON, '13
First Nat'l Bank,
Wichita

DOLPH SIMONS, '25
Lawrence

Dr. F. C. Allen
104 Robinson Gymnasium
Campus

Dear Dr. Allen:

It occurred to me that you would like to have a copy of the minutes of the board of directors meeting held last Saturday, so I am sending you a copy herewith.

Incidentally, if you see any corrections that should be made in these, I wish you would let us know before we write them into the permanent record book.

Cordially yours,

Fred Ellsworth
Secretary.

fe/mjs

Meeting of Directors

UNIVERSITY OF KANSAS MEMORIAL CORPORATION

Pine Room, Memorial Union

April 22, 1939, 10:30 a.m.

Present: Irving Hill, president
Chancellor E. H. Lindley
E. B. Black
Chas. P. Woodbury
Porter Fones
Bert Ober
F. C. Allen
Maurice L. Breidenthal
Thornton Cooke

W. J. Baumgartner
Balfour S. Jeffrey
Richard F. Allen
Henry Werner
John G. Blocker
C. C. Stewart
Velma Wilson
Blaine Grimes
Hermina Zipple
Karl Klooz, treasurer
Fred Ellsworth, Secretary

After Mr. Hill, president and chairman, called the meeting to order, the first item of business was election of the board of Directors, to fill vacancies and provide for continuance of former directors. The secretary presented the following list of nominations which had been selected by the nominating committee previously named by President Hill:

Irving Hill, President
F. C. Allen
Richard F. Allen
W. J. Baumgartner
E. B. Black
J. G. Blocker
James Bounds, Chairman Activities Board
M. L. Breidenthal
Thornton Cooke
Porter Fones
B. S. Jeffrey
Karl Klooz, Bursar
Chancellor-elect D. W. Malott
Elizabeth Meguiar, Women's Adviser
C. H. Mullen, President Men's Student Council
Dr. H. L. Snyder, Board of Regents
C. C. Stewart
Esther Twente
Henry Werner, Men's Adviser
Velma Wilson, President Women's Self Governing Association
C. P. Woodbury

It was moved by Mr. Fones and seconded by Mr. Woodbury: that the report of the committee be adopted and the persons named be elected as members of the Board of Directors of the Memorial Corporation. Carried.

The secretary, reporting for the nominating committee, offered the following slate of officers:

President, Irving Hill
Vice Pres., Henry Werner
 C. P. Woodbury
 W. L. Breidenthal
Secretary, Fred Ellsworth
Treasurer, Karl Kloos
Auditor, F. W. Hosford

Moved by Dr. Lindley and seconded by Mr. Fones that these officers be declared elected. Carried.

The chair called on Professor Henry Werner, who has served as chairman of the Union Operating Committee since 1932, to present his report of the Operating Committee's activities during the past ten years. His report showed a history of the income from student fees during that period and showed the present income of \$1.93 per year per student on the compulsory student activity fee basis to be virtually the lowest such fee in the country. His report showed that, during the period, close to \$50,000 of improvements have been added to the Union. The number of persons using the Union annually has increased until the number coming in for scheduled meetings, forums, dances, etc., had reached 25,890 by January of the 38-39 year and was expected to be more than double that by the end of the year. The financial report showed an annual business of approximately \$8,000. A copy of the complete report is attached to these minutes.

It was moved by Mr. Woodbury and seconded by Professor Baumgartner: that the operations and business transactions of the Union Operating Committee be approved and that Mr. Werner's report be received and filed. Carried.

Moved by Mr. Woodbury and seconded by Mr. Baumgartner that the secretary be instructed to send letters expressing the Board's appreciation and approval to each of the persons who has served as chairman of the Union Operating Committee. Carried.

The chairman expressed the feeling of the Board that public expression should be made of the board's gratitude to the various classes who have contributed to the Union, and that articles should be carried in the Graduate Magazine and elsewhere regarding the progress of the Union.

At the suggestion of Mr. Woodbury the secretary was instructed to write a fitting letter of commendation to Chancellor Lindley for his

fine leadership in bringing about the construction and operation of the Union.

The chairman read the following proposed amendments to the by-laws of the Memorial Corporation as submitted by a committee which he had previously appointed:

1. It is recommended: that in Article I, Section 2, of the by-laws beginning line 5, "and also full," to and including, "Board of Directors", line 7, be stricken out.

2. It is recommended: that in Article II there be added, "Section 2. At the annual June meeting of the Board of Directors there shall be presented a report of operations and a financial statement of the Memorial Union Building for the past year."

It was moved by Mr. Woodbury and seconded by Professor Baumgartner: that these amendments be adopted. Carried.

The following recommendation regarding the permanent organization of the Union Operating Committee was submitted to the Board by the chairman:

It is recommended that the future Union Operating Committee, which will supersede the temporary operating committee set up July 26, 1938, shall be composed of 19 members, formed and empowered as follows:

- The President of the Memorial Corporation
- The director of the building ex officio
- 5 University staff members chosen by the Chancellor
- 3 Alumni members chosen by the board of directors of Alumni Association, the secretary to be one of them ex officio
- The Student President of Union Activities Board
- 4 Men students chosen by M. S. C., the president of this M. S. C. to be one of these ex officio
- 4 Women students chosen by the W.S.G.A., the president of W.S.G.A. to be one of these ex officio

The Union operating committee shall have the following functions:
1. Supervision of student activities
2. Building welfare and development

The executive committee of the University of Kansas Memorial Corporation and of the Memorial Union operating committee shall be identical in composition and shall have authority to carry on the operation and business of the Union.

At the suggestion of Mr. Stewart the third line of the listing of members was changed to read "5 University staff members chosen by the Chancellor, at least one of whom shall be a member of the Board of Directors of the Memorial Corporation;" and the fourth line in the listing was changed to read "3 alumni members chosen by the Board of Directors of the Alumni Association, the secretary

to be one of them ex officio, and at least one of whom shall be a member of the Board of Directors of the Memorial Corporation."

At the suggestion of Mr. Woodbury, item #2 under the Suggestions of the Operating Committee, was made to read "2. Building welfare and development of the present building"

On motion of Mr. Woodbury, seconded by Mr. Black, to the final paragraph of the resolutions was added "in the absence of the Board."

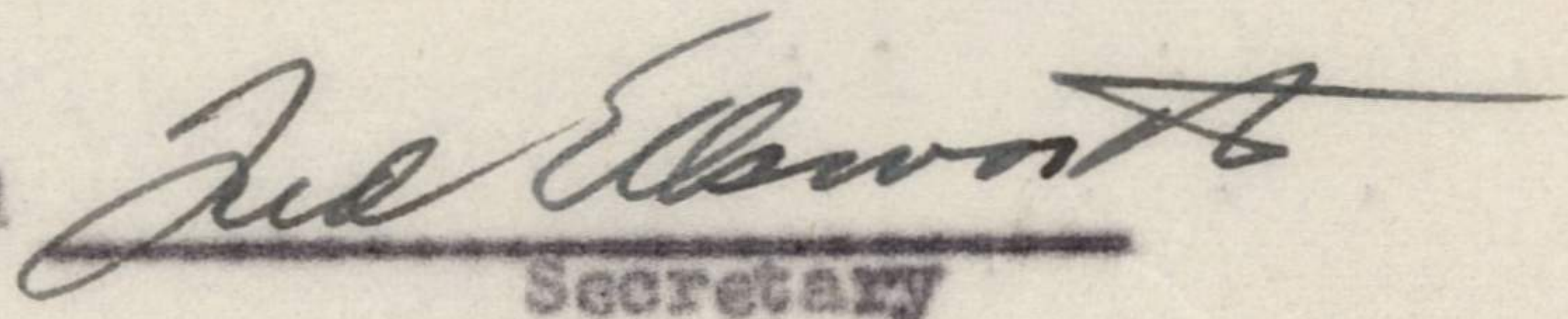
The chairman submitted to the Board a proposed set-up for the executive committee of both the Board of Directors and the Union Operating Committee. The recommendation of the committee on organization was as follows:

Chairman	President of the Memorial Corporation, Mr. Irving Hill
Vice Chairman	Men's Student Adviser, Henry Werner
	Adviser of Women, Miss Elizabeth Meguiar
	University Bursar, Karl Kloos
	Director of Memorial Union, ex officio, Miss Hermina Kipple
	University staff member from the Board of Directors of Memorial Corporation, Prof. J. G. Blocker

Moved by Mr. Woodbury and seconded by Mr. Jeffrey that the recommendation be adopted. Carried.

The Board adjourned to have lunch in the English Room together with the members of the Board of Regents.

Signed



Secretary

KANSAS MEMORIAL UNION BUILDING

A report to the Memorial Union Corporation on its
organization and progress.

April 1939

I N T R O D U C T I O N

Owing to the particular mechanism of building and operating of the Kansas Memorial Union Building no report in the nature of the one herewith presented has at any time been made. The reason for this will readily be seen in the presentation of the report.

The subject matter is given under eight headings which cover in as orderly a presentation as feasible, the historical, the financial, and the administrative aspects of the Union.

These headings are as follows:

- Part I Charter and Organization to present time
- Part II A history of membership fees.
- Part III Summary of membership fees and subsidy received by other Unions.
- Part IV A short resume regarding unpaid pledges.
- Part V Amounts of fees collected over past ten years.
- Part VI Improvements and Additions and cost thereof.
- Part VII Use of building by students.
- Part VIII Financial report of academic year 1937-1938

Charter and Organization to the present time

The construction and operation of the Kansas Memorial Union was begun under the authority of the following charter:

Copy of the Charter of the University of Kansas
Memorial Corporation.

CHARTER

The undersigned, citizens of the State of Kansas, do hereby voluntarily associate ourselves together for the purpose of forming a private corporation under the laws of the State of Kansas, and do hereby certify:

First

That the name of this corporation shall be

The University of Kansas Memorial Corporation

Second

That this corporation is not organized for profit, and that the purposes for which it is formed are: To collect, receive and disburse the funds heretofore or hereafter subscribed and to borrow money for the erection, equipment, operation and maintenance of a Stadium upon the athletic grounds of the State University of Kansas and a Memorial Union Building adjacent thereto and to erect, equip, and operate said Stadium and the said Memorial Union Building in connection with the State University of Kansas until such time as said buildings shall be fully taken over by the State of Kansas to be operated for educational purposes in connection with and as a part of the State University of Kansas.

Third

That the place where its business is to be transacted is at Lawrence, Douglas County, Kansas.

Fourth

That the term for which this corporation is to exist is FIFTY YEARS.

Fifth

That the number of directors of this corporation shall be twenty-one and the names and residences of those who are appointed for the first year are:

Thornton Cooke, Kansas City, Mo.	W.J.Baumgartner, Lawrence, Kans.
J.C.Nichols, Kansas City, Mo.	C.C.Williams, Lawrence, Kans.
Frank Crowell, Kansas City, Mo.	F.C.Allen, Lawrence, Kans.
Ray DeLano, Kansas City, Mo.	H.J.Allen, Wichita, Kans.
G.L. Kreck, Lawrence, Kansas	James Kimball, Topeka, Kans.
T.J.Sweeney, Lawrence, Kansas	Irving Hill, Lawrence, Kans.
H.B. Ober, Lawrence, Kansas	Alfred G. Hill, Lawrence, Kansas
John M. Porter, Lawrence, Kansas	W.Y.Morgan, Hutchinson, Kansas.
Dorothy Stanley, Lawrence, Kansas.	Chas. P. Woodbury, Kansas City, Mo.
John Bunn, Lawrence, Kansas.	

Sixth

This corporation will own no property but it is estimated that it will collect and expend in a fiduciary capacity about One Million Dollars (\$1,000,000.00) in the operation of the business for which it is incorporated as outlined above.

Seventh

That the names and residences of the stockholders of said corporation, and the number of shares held by each are as follows: to wit:

IN TESTIMONY WHEREOF, We have herunto subscribed our names, this
2nd day of May A.D. 1921.

E.H.Lindley
W.J.Baumgartner
Alfred G. Hill
Dorothy Stanley
John M. Porter

STATE OF KANSAS)
) SS.
COUNTY OF DOUGLAS)

Personally appeared before me, a Notary Public in and for Douglas
County, Kansas, the above named E.H.Lindley, W.J. Baumgartner,
Alfred G. Hill, Dorothy Stanley and John H. Porter

who are personally known to me to be the same persons who executed
the foregoing instrument of writing, and duly acknowledged the
execution of the same.

IN TESTIMONY WHEREOF, I have herunto
subscribed my name and affixed my
notarial seal, this 2nd day of
May, A.D. 1921.

Signed: Karl Klooz
Notary Public

My commission expires August 1st, 1922.

OFFICE OF SECRETARY OF STATE

Received of the University of Kansas Memorial Corporation and deposited
in the State Treasury, fees on this charter as follows:

_____	192	Application Fee	_____	\$	_____
<u>May 4th</u>	<u>192 1</u>	Filing and Recording Fee	_____	\$	<u>2.50</u>
_____	192	Capitalization Fee	_____	\$	_____

L.J. Pettijohn
Secretary of State

By: P.M. Sessions
Chief Clerk

Filed May 4th, 1921, L.J.Pettijohn, Secretary of State.

S T A T E O F K A N S A S

D E P A R T M E N T O F S T A T E

Frank J. Ryan, Secretary of State

TO ALL TO WHOM THESE PRESENTS SHALL COME, GREETING:

I, FRANK J. RYAN, Secretary of State of the State of Kansas, do hereby certify that the following and hereto attached is a true copy of Charter of the University of Kansas Memorial Corporation, Lawrence, Kansas, filed May 4th, 1921.

the original of which is now on file and a matter of record in this office.

IN TESTIMONY WHEREOF, I hereto set my hand and cause to be affixed my official seal.

Done at the City of Topeka, this 29 day of March A.D. 1926

Frank J. Ryan
Secretary of State

By: E.A. Cornell
Asst. Secretary of State.

(Seal)

UNIVERSITY OF KANSAS
MEMORIAL CORPORATION - BY-LAWS

ARTICLE I

Sec. 1. The officers of this corporation shall be a President, not less than three vice-presidents, a Secretary, a Treasurer, and an Auditor. The President and Vice-Presidents shall be chosen from the Members of the Board of Directors.

Sec. 2. The duties of the President shall be to preside at all meetings and to be the chief executive head of the Board of Directors. The duties of the Vice-Presidents shall be the same as the President in the absence of the latter. The duties of the Secretary shall be to keep accurate and correct records of all business transacted by the Board of Directors, and also full and correct records of all business transacted by any committee or committees appointed by the Board of Directors. He shall execute such bond as the Board of Directors shall prescribe. The duties of the Auditor shall be to carefully examine all claims made against the Corporation and make such recommendations to the executive committee as he deems proper for the action of such committee.

Sec. 3. Any vacancies occurring in the Board of Directors shall be filled by such Board.

ARTICLE II

Sec. 1. The annual meeting of the Board of Directors shall be held in June of each year. The date to be fixed by the Executive Committee hereinafter provided for, and special meetings may be called by the President or the Executive Committee and shall be called at the request of five members of the Board, the call to be issued by the Secretary upon not less than 'ten days' notice thereof, such call to designate the particular business to be transacted at such meeting. At all meetings of the Board of Directors, either annual or special, nine members thereof shall constitute a quorum.

ARTICLE III

The Board of Directors shall appoint all such committees as it may deem necessary and wise in carrying out of the business for which this corporation is created, and prescribe the duties of such committees.

ARTICLE IV

These By-Laws may be amended by the Board of Directors at any annual meeting or at any special meeting called for that purpose.

In the summer of 1927 a committee was appointed by Chancellor Lindley, President of the Memorial Union Corporation with the request to "plan for the organization of the Union Association in connection with the Memorial Union Building". On November 12, 1927 this committee rendered its report under the chairmanship of Professor U.G. Mitchell. The following is the report of this committee:

UNIVERSITY OF KANSAS
November 12, 1927

Chancellor E.H.Lindley
President, Memorial Corporation.

The undersigned committee appointed last summer "to plan for the organization of the Union Association, in connection with the Memorial Union Building", beg leave to submit the following report:

The committee began its work with the idea in mind of forming a Union organization on some such general plan as that existing at the University of Michigan. It was soon felt that no such comprehensive organization could be carried out here with facilities as limited as we have at present and are likely to have for some time. It was then decided to appoint two sub-committees: one to plan a temporary organization to exercise, for a limited period, such powers regarding use and control of the Union Building as the Memorial Corporation might see fit to confer upon it; the second to work out plans for a more permanent organization which, at some later time, should succeed the temporary organization.

Various meetings have since been held. In attempting to work out actual details of organization, there has come, through much discussion, the feeling that an organization to fit the needs of the University and make the best use of its Union Building will need to be worked out somewhat gradually and experimentally, just as the Union Building itself is likely to take form and its facilities become available somewhat slowly. Accordingly, the committee has decided to make the following recommendations:

- 1- That in return for the exclusive use and control of the floor now used for a cafeteria and the use of the corridor of the first floor as a passageway to the cafeteria, the University provide heat, light, necessary repairs and janitor service for the Union Building, and pay a small amount, limited, perhaps, to a sum not exceeding \$1,000, for other personnel assistance. (See 5 below)
- 2- That the exclusive control of the Union Building outside of the cafeteria floor and corridor on the first floor (as mentioned in 1 above) remain in the hands of the Memorial Corporation or their representatives.
- 3- That the right to install a soda fountain and to sell candy, and other articles usually sold in Union Buildings, aside from meals, be reserved to the Memorial Corporation. In case the Corporation exercises this right, all profits, of course, are to be applied to furthering the use or improvement of the Building.
- 4- That a temporary Board of Management, to exercise such powers regarding the use and control of the Union Building as the Memorial Corporation may see fit to confer upon it, be constituted as follows:

- (1) member of the Board of Regents, to be elected by the Board;
- (2) alumni to be elected by the Alumni Directors, the Secretary to be one of these ex officio;

- (3) Faculty members to be elected by the University Senate;
- (4) women students to be elected by the W.S.G.A., the President of W.S.G.A. to be one of these ex officio;
- (4) non students to be elected by the M.S.C., the President of M.S.C. to be one of these ex officio.

The members of this Board to be named as soon as possible, and to hold office until, upon their recommendation or upon its own initiative, the Memorial Corporation shall replace the temporary organization by a more permanent one.

5-That if the Memorial Corporation continues to maintain an office at the University with a representative to look after pledges and collections, it consider the possibility of moving its office to the Union Building and having its representative assume general oversight of the building under the direction of the temporary Board of Management with such personnel assistance as the University may furnish as suggested in 1 above.

6-That as soon as the members of the temporary Board of Management shall have been elected (or at least a majority of them) they shall be called together by the Chancellor for organization and to take over such authority as the Memorial Corporation may delegate to them and also to take over the problem of planning the form of permanent organization as their experience may later indicate.

(The Chairman of this committee's sub-committee on permanent organization is, ex officio, a member of the Board of Management).

Respectfully submitted:

C.W.Spencer
 W.J.Baungartner
 Fred Ellsworth
 Charles Holmes
 Ann Patterson
 W.E. Mullins
 U.G.Mitchell, Chairman.

A report of the nominating committee composed of M.L. Breidenthal and F.C.Allen was read and the following persons were nominated for members of the Board of Directors at a meeting on July 26, 1938:

E.H.Lindley	F.C.Allen	E.B.Black
Ben S. Paulon	Porter Fonos	Sheffield Ingalls
J.C.Nichols	Ward McGill	Helen Filkin
R.J.DoLano	Geo. T.Guornsey	Charles Haines
Irving Hill	W.Y.Morgan	Frank Crowell
T.J.Swoency	Charles P.Woodbury	Thornton Cooke
Bert Ober	M. L. Breidenthal	Chester Woodward

Moved by Mr. Hill that the report of the nominating committee be accepted.

20
Seconded by Dr. Allen
Carried.

W.J. Baungartner asked to be relieved from the Board of Directors for the ensuing year as he is leaving for Europe for a year's study.

Moved by Mr. Breidenthal that all officers be reelected for the ensuing year.

Seconded by Mr. Baungartner.
Carried.

Since the presentation of this report certain modifications have been made by the Operating Committee from time to time. These are listed as follows:

- 1- The Bursar of the University has been added to the committee because of matters involving the handling of finances.
- 2- The Union Operating Committee as it has been functioning, has taken on the nature of a policy forming committee for the Union Building with a salaried agent, the Director, to carry out the policies. On May 14, 1936 the Operating Committee went on record favoring the unification of the food management of Corbin Hall, Watkins Memorial Hospital and the entire food service in the Memorial Union Building under one food director. The salary of such a director was to be divided between the three organizations. The present Director of Food Service, who also holds the rank of Assistant Professor, came in the fall of 1936. Prior to this, the management of the building had been carried on by student managers, on a part time basis since the year 1931-32. The inherent fault in such management, is lack of continuity and permanency in such direction. Continued growth of the building organization required the services of a director who might devote more time to the administrative problems of the building and who would give more continuity and permanency to the organization. Therefore, in June 1937, the present director of Food Service was appointed as Director of Memorial Union.
- 3- In order to further preserve the continuity and to make for more permanency of organization than a yearly changing operating committee might suggest, and because a need for more localization and concentration of responsibility was felt, the Union Operating Committee on June 3, 1937 proposed that a small committee of not more than three members of the University staff plus the director of the building, be formed with power to act. This committee would also give more rapidity to action in executive matters than could be effected by a large student-faculty committee, especially during the constructional periods in the summer when student members are likely to be away.

The names of the chairmen and managers from 1928-1929 until the present time are as follows:

1928-1929	E.F. Kindsvater, Chmn.	Armin Hillner, Treasurer
1929-1930	E.F. Kindsvater, Chmn.	Glenn Dick Veran, Treasurer
1930-1931	Guy W. Smith, Chmn.	Mrs. C.A. Coc, Treasurer
1931-1932	Guy W. Smith, Chmn.	Mrs. C.A. Coc, Treasurer-Secretary *
1932-1933	Henry Werner, Chmn.	Ozwin Rutledge, Mgr.
1933-1934	Henry Werner, Chmn.	Ozwin Rutledge, Mgr.
1934-1935	Henry Werner, Chmn.	W.W. Cochran, Mgr.
1935-1936	Henry Werner, Chmn.	W.W. Cochran, Mgr.
1936-1937	Henry Werner, Chmn.	W.W. Cochran, Mgr.
1937-1938	Henry Werner, Chmn.	Hermine Zipple, Director
1938-1939	Henry Werner, Chmn.	Hermine Zipple, Director

* Newman Jeffroy, Bus. Manager.

Since 1927 the Memorial Union Building has seen a gradual growth both in completion of physical structure of the building and in use as a center of all phases of student social life. In it is being realized the already widely accepted trend toward informal education. Since it is recognized that the Union Building is the most important laboratory for informal education, an additional step was taken to include even wider interest in outside activities. The Union Operating Committee was further divided into a second sub-committee known as the Union Activities Board. This Board is composed of the following student members:

- 1- President of the Student Union Activities
- 2- Vice-President of the Student Union Activities
- 3- Secretary of the Student Union Activities
- 4- Five Student Directors

As ex officio members:

- 5- Director of the Union
- 6- Vice-President M.S.C.
- 7- Vice-President W.S.G.A.

The five directors to be selected as follows:

- a- Three members are to be selected by the W.S.G.A. from the student body at large.
- b- Two members are to be selected by the M.S.C. from the student body at large.

The Student Union Activities Board was formed in March 1938 and further provided for the following sub-committees to be set up to include a wide range of student interests:

- 1- Union publicity committee
- 2- Intramural committee (Men and Women)
- 3- Camera Club committee
- 4- Women's affairs committee (Teas & Coffee hours)
- 5- Student Public relations committee
- 6- Social activities committee
- 7- Pop organization
- 8- House and decoration committee
- 9- Music committee
- 10- Hobby Club
- 11- Colored students activity committee

The Union Operating Committee provided an appropriation of \$150.00 from the Memorial Union fee for students to carry out the activities program.

P A R T II

A History of Membership Fees

Until the year 1933-1934 the Student fee for membership in the Union was \$1.00 per semester or \$2.50 a semester for a contributing membership. It is interesting to note the range over ten years, of the total amounts collected in student fees.

1928-1929	\$	7,268.50
1929-1930		3,775.00
1930-1931		7,130.50
1931-1932		5,353.50
1932-1933		3,016.25
1933-1934		6,234.15
1934-1935		7,071.12
1935-1936		7,271.32
1936-1937		7,904.41
1937-1938		7,778.54

After this financial drop in 1929-1930 the institution of a one free Varsity for Union members every Wednesday from 7-8 pm. was made. This led to a rise in total fees to \$7,130.50, after the initial enthusiasm a decrease set in giving a new low in student fees of \$3,016.25. It then became apparent that the operation and maintenance of the building was in jeopardy and as a result the fee was placed by a majority vote of over 80% of the student electorate, on a compulsory basis and was included in what is known as the Activity Ticket. Under this plan the Union receives per student \$1.05 in the fall semester, and 95 cents in the spring semester. From this amount of \$2.00 per University annum $3\frac{1}{2}\%$ is deducted for a contribution to the University Band travel fund.

P A R T III

A summary of membership fees and subsidy received by other Unions.

The following table shows the membership fees of other unions with appended notes about each Union showing certain aspects of operation and University subsidy.

A Study Done in December 1937- Since then many changes have been made and fees raised to correspond with a larger Building Program

Amount of fee from lowest to highest		Total received from fees per year.	
\$1.25	Case School of Applied Science	\$1,062.00	University pays salaries of all employees, maintenance, insurance, replacements, repairs, heat, light and water.
\$1.93	Kansas Univ. Less than	\$8,000.00	Heat and water for building furnished. Light except for cafeteria and fountain. Pay for power and fan for ballroom.
\$2.50	Ohio State	\$37,000.00	Heat, light, water furnished. Certain % of profit of student organizations taken to be used for new building.
\$3.00	Minnesota (additional fee with new building)	\$46,800.00	No financial difficulty. Fees supplement and are more than sufficient for maintenance and upkeep. In 1939 a new building program of \$2,000,000.00 and fee raised to
\$3.60	Michigan State College	\$12,600.00	University pays director's salary also his secretary's, heat, light, water and maid service.
\$6.00	Iowa State (\$12.00 -1939)	\$32,640.00	Heat, light, water and building and ground repairs. (New building program 1939, fee doubled).
\$5.00	Montana State	\$ 8,750.00	
\$6.00	Nbraska	\$46,165.00	\$12,000 out of total fee used to run the building during the year. (Ray Ransay).
\$6.50	Michigan-Women	\$63,000.00	
\$7.50	Men		University pays insurance, light, and heat.
\$9.00	Oregon State College	\$31,500.00	University pays heat, light and water.

\$10.00	Buffalo	\$ 17,500.00	University pays for major replacements, repairs, and when need new equipment University appropriates money. No heat, light, power furnished.
\$10.00	Cornell	\$ 58,000.00	No light, water, heat furnished. Have \$100,000.00 reserve fund. Hope to lower fees because reserve is too heavy.
\$10.00	California (Stephens Union)	\$100,000.00	Stephens Union under the A.S.U.C. \$10 ticket voluntary but 10,000 purchase. University operates the Union. The Union merely makes out the budget for money needed for operation. Student publications office, athletic office housed here.
\$10.00	Indiana	\$ 52,500.00	Subsidized by the University first few years quite a great deal. Later only a small amount \$ 5,000.00. J. Patrick, Dr.
\$10.00	Oklahoma	\$ 61,600.00	University contributes janitorial service by N.Y.A. help, heat, light, water and repair of building.
\$10.00	Wisconsin	\$105,000.00	Wisconsin adding new theater and concert hall to cost more than \$800,000.00.
\$12.00	Purdue Univ.		

P A R T I V

A short resume regarding unpaid pledges

In the year 1931-1932 the Union Operating Committee under the chairmanship of Professor Guy W. Smith assumed the obligation of a note of the Memorial Union Corporation to the Lawrence National Bank in the amount of \$2,000.00. This note representing the residue of a loan made by the above bank to the Corporation was guaranteed by certain members of the Corporation Board and for the purchase of furnishings for the Union. The note was finally met in 1933 when the compulsory fee went into effect.

In return for the assumption of this obligation the Union Operating Committee was empowered by the Board to collect and use any possible balance of the unpaid pledges in contribution to the Memorial Union. Up to the present time the Committee has collected \$ 1,443.73 which has been placed in and disbursed through the Union Operating Committee fund. In 1935 the chairman of the Union Operating Committee found a wide lack of response to letters written to the pledge makers and this fact coupled with a sense of resentment which had apparently been engendered over the years led to the return of unpaid pledges to their makers, thus cancelling the obligation. An explanatory and conciliatory letter accompanied this action which has led in the belief of many, to a larger amount of good feeling.

P A R T V

Amounts of fees collected over past ten years.

MEMORIAL UNION FEES

First Semester 1928-1929

Receipts:

Total fees collected from students	\$ 3921.50	
Refund of 2 fees @ \$2.50	<u>5.00</u>	
Balance to Memorial Corporation		\$ 3916.50

MEMORIAL UNION OPERATING COMMITTEE

Receipts:

Fees paid by students 2nd semester		3352.00
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1929-1930

Fees collected, 1st semester @ \$2.50		2457.50
Fees collected, 2nd semester @ \$2.50		<u>1315.50</u>
Total		3775.00
Balance from Memorial Corporation (pledges collected)		1979.25

1930-1931

MEMORIAL UNION OPERATING COMMITTEE

Fees paid 1st semester	5845.50	
Fees paid 2nd semester	2918.00	
Fees paid summer session	<u>367.00</u>	7130.50

1931-1932

KANSAS UNION

Membership fees		5353.50
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1932-1933

KANSAS UNION

Membership fees:		
Fall semester 1932	1709.75	
Spring semester 1933	1072.50	
Summer session 1933	<u>234.00</u>	3016.25

1933-1934

KANSAS UNION

Student Activity Ticket		
Summer Fee 1933	5877.15	
Summer Fee 1934	234.00	
	<u>123.00</u>	6234.15

KANSAS UNION MEMORIAL CORPORATION

1932-1933

Pledges paid	182.80	
Return of money trans. to Kansas Union	<u>95.80</u>	278.60

Disbursements:

Money transferred to Kansas Union Account	95.80	
To reimburse Kansas Union for:		
Stamps	50.00	
Stationery	43.35	
Salary to Sec'y.	<u>37.50</u>	
Total Disbursements		226.65

Balance to 1933-1934 \$ 51.95

1933-1934

Balance from 1932-1933 Pledges collected	\$ 51.95
Pledges collected:	<u>1082.93</u>
	\$1134.88

Disbursements:

Postage	145.50
Stenographer	15.75
Stationery & Circulars	51.50
Commission on Collections	86.19
Transfer to Operating Acct.	<u>600.00</u>

Total disbursements 898.94

Balance to 1934-1935

\$ 235.93

1934-1935

Balance 1933-1934 235.94
Payments on pledges 175.50

Total Receipts 411.44

Disbursements:

Stamps 72.00
Stationery 16.95
Clerical Work 14.85
Corporation Filing Fee 1.00
Handling Charge 1.50

Total disbursements 106.30

Balance 305.14

1934-1935

Kansas Union

Activity Ticket:

Membership fees 6897.37
Summer Membership Fees 165.50
Special Membership Fees (Alumni) 8.25

7071.12

1935-1936

Kansas Union

Membership Fees:

Activity Ticket 7217.32
Miscellaneous 1.75

7219.07

1936-1937

Kansas Union

Membership Fees:

Activity Ticket 7800.66
1937-Summer Session 100.50
Memorial Union Pledge 2.50
Alumni Membership .75

7904.41

1937-1938

Kansas Union

Membership Fees:

7778.54

From these figures it is rather apparent that the Kansas Memorial Union is operating under one of the lowest, if not the lowest student fees in the country. This comparison must be made in the light of the fact that in our case the subsidy from State sources is lacking. It should also be stated here that the present fee of \$1.93 per student per annum will prove in the long run to be too low a fee to provide the services and adequate administration that a Union of our size should offer. In event of an addition to the building the fee would certainly be totally inadequate to meet the increase of administrative and maintenance costs which an expansion would surely entail.