April 24, 1940.

Mr. John A. Rush,
121 So. Hudson Ave.,
Los Angeles, California.

Dear Brother Rush:

Again I must beg your humble pardon for not answering your communication of the 9th instant sooner. I have intentionally taken some time for meditation and study before I answered your letter.

I had not had an opportunity to read your letter of February 29th to the Special Alumni Committee, addressed to 1100 Indiana Street. I called the brothers after receiving your letter and they brought it in. I also received a copy of Brother Tom Higgins letter to you in his attempt to answer your inquiries. Higgins is chairman of the finance committee at the house.

I have attempted to digest his letter and I can see some strong arguments that he has presented and I can also equally agree with you on many of your presentations. In reading your comparisons that you have made between Kansas Alpha and California Delta I can see some expenses that could be reduced somewhat. For instance, the $5.00 monthly for intramural manager. I see no reason why activity such as this should receive compensation. I do agree that the boys who wait on the tables should receive remuneration because that takes time. If they got their meals for such service, then that would be compensation, but they do not.

The housemother plan is a requirement and it is not possible to get anyone for less than that amount. Gas and heat naturally run up here in Kansas on account of the extremely cold weather. And I believe that the social side is perhaps emphasized too much, but the boys are forced to go along with the company they keep.

Therefore, Brother Rush, I am not in a position to suggest to you whether you should make any donation to this fund or not. I do, however, assure you that I honor your opinion most highly and respect your knowledge of economics. I think that the matters that you have written to the brothers about should be taken very seriously by them, and I am very sure that they have counselled quite seriously since receiving your letter.