are not reached by the Boy Scout program. The particular survey may have revealed that while there are Boy Scout troops within the community, sponsored by other organizations, they are not functioning to a maximum of efficiency because of lack of support and leadership. Instead of organizing still another troop to be sponsored by the Rotary club it may be advisable for the club to offer its cooperation in order to strengthen the troops that are already in existence. When this job has been completed, the club can decide whether another troop is needed.

Step 4. Discover How the Job Will Be Financed

If it is decided that the club as a whole or some individual Rotarian or Rotarians in behalf of the club should undertake to respond to the community need, there will probably be some expense to the Rotary club. Should this expense be taken from the club treasury? Should there be perhaps a benefit performance of some kind given to raise special funds for the specific purpose? It may be advisable for the club to secure pro rata contributions through a community service council from each of the interested groups in the community. Or is there some other source within the community from which the funds may be secured for carrying through the project? These are all questions which the community service committee will wish to discuss.

It is always possible that the club may find that it can turn the project over to some agency so budgeted that it can finance the project.

Financing Community Service Activities

As a general practice, items for community service activities should not appear in the club budget, or be cared for by club expenditures. To finance community service activities in this way may work a hardship on some individual members. A member's obligation should be limited to his share of the necessary club expenses.

An exception to this general practice may become necessary if it appears that, as a result of some past policy, the club must meet a standing liability which should be distributed equally among the members.

Some clubs establish a special community fund to which each member may give according to his interest and ability. This is consistent with the spirit of Rotary personal service. By not publishing the names of contributors to the community service fund, embarrassment of individual members is avoided. No member should feel that club pressure impels him to give more than he can reasonably afford.

It has been found advisable by Rotary clubs to establish a rule that no outside agency be permitted to collect or directly solicit funds at Rotary meetings. Such a rule relieves the club and its officers from embarrassment.

Members may be lost if belonging to the club becomes too expensive for them. Increased expense in responding to special appeals should, therefore, be avoided and a definite policy adopted on financing community service which will leave the individual Rotarian free to contribute or not according to his interest and his means.